

# COMPREHENSIVE INDEX OF ADVISORY OPINIONS

by the  
N. C. BOARD OF ETHICS

Updated February 21, 2006

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AO 01-004 (not typical financial benefit)

AO 02-003 (includes benefit to other organization – PAC)

AO 05-001, footnote 2 (receipt of per diem or travel reimbursement not a “financial benefit”)

**Financial Connection between Public Officials**

-- see also Financial Interests, in General

AO 05-002, footnote 2 (work relationship)

-- see also Employer-Employee Relationship

**Financial Information**

-- see also Confidential Information

AO 99-017

AO 00-004

**Financial Interests, in General**

AO 89-003 (Commissioner’s ownership of mutual funds did not cause a conflict of interest)

AO 90-004 (includes employment, stock ownership)

AO 91-001 (a “reasonably foreseeable benefit” includes a detriment to a business competitor)

AO 98-002

AO 98-005 (in context of employer-employee relationship)

AO 99-005

AO 99-008

AO 99-014

AO 99-015

AO 99-017

AO 00-004

AO 00-007

AO 01-001 (in context of employer-employee relationship; intent to acquire)

AO 01-003 (sharing “profits” with trade association could result in “financial gain”)

AO-01-004 (spousal interests are generally equated for conflict analysis)

AO 02-002 (board member/school owner’s participation in former student’s disciplinary action)

AO 03-001 (contract employment with environmental advocacy organization)	
AO 04-001 (in context of private employment with applicant to Official's public body)	
AO 05-001 (in context of conducting outside private educational programs for pay)	
AO 05-002 (in context of employer and employee serving on same public body)	
<b>Financial Interest, Intent to Acquire</b>	-- see Intended Acquisition of Interest
<b>Fishery Resource Grant Program</b>	-- see also "Sea Grants"
AO 00-005	General Statutes
<b>Foreign Countries, Expense-Paid Trips to</b>	-- see also Gifts & "Freebies"
AO 83-003 (trip to France)	-- see also Expense-paid trips
<b>Foreign Countries, Gifts from</b>	-- see also Gifts & "Freebies"
AO 96-002	
<b>Former Mayor of a municipality</b>	-- see also Former/Past association with an
AO 98-014	organization or group
AO 00-008	
AO 02-002 (cited as example in context of disciplinary action against former student at school)	
<b>Former/Past association with an organization or group</b>	-- see also Time removed from potential
AO 98-010	conflict situation
AO 98-014	
AO 00-004	
AO 00-008	
AO 02-002 (former student of school owner/board member)	
AO 03-001 ("cooling off" period after employment with environmental advocacy organization)	
<b>Former Students</b>	-- see Students/Former Students
<b>Foreseeable Benefit</b>	-- see "Reasonably Foreseeable Benefit"
	-- see also Personal Interest
<b>"Freebies"</b>	-- see Gifts & "Freebies"
<b>Free Lunches</b>	-- see Meals, Free
	-- see also Gifts & "Freebies"
<b>Free Meals</b>	-- see Meals, Free
	-- see also Gifts & "Freebies"
<b>Fundraising Committees</b>	
AO 02-002 (soliciting donations from licensees on behalf of Political Action Committee)	
AO 05-003 (service on non-profit political research organization's fundraising committee)	
<b>General Statutes (NC)</b>	
<b>§ 14-234</b>	Contracting for Own Benefit Unlawful
AO 98-015	
AO 98-021	



AO 99-004	
AO 99-016	
AO 00-001	
AO 00-002	
<b>§ 18B-1116</b>	Exclusive Outlets Prohibited
AO 99-015	(Alcoholic Regulations)
<b>§ 89E-2</b>	Licensing of Geologists Board
<b>§ 90-210</b>	Board of Mortuary Science
AO 01-003	
<b>§ 90-351</b>	Dietetics/Nutrition Board, Purpose
AO 99-017	
<b>§ 90-620</b>	Massage & Bodywork Therapy Practice
AO 00-004	
<b>§ 90-625</b>	Board of Massage & Bodywork Therapy
AO 99-001	
<b>§ 93A 1-11</b>	Real Estate Brokers and Salesmen
AO 00-001	
<b>§ 93D-3</b>	Hearing Aid Dealers & Fitters Board
AO 05-001	
<b>§ 99-D</b>	Civil Rights
AO 99-018	
<b>§ 113-200</b>	Fishery Resource Grant Program
AO 00-005	
<b>§ 113A-102(A)</b>	Legislative Findings and Goals
AO 99-014	(Coastal Area Management)
<b>§ 113A-104</b>	Coastal Resources Commission
AO 99-014	(Coastal Area Management)
<b>§ 133-32</b>	Gifts and Favors Regulated
AO 99-010	
AO 99-016	
AO 00-001	
<b>§ 136-13</b>	Malfeasance of Officers/Employees
AO 99-016	of the Department of Transportation
<b>§ 136-14</b>	Members Not Eligible for Employment
AO 99-004	Within the Department of
AO 99-016	Transportation

<b>§ 140-5.12</b> AO 98-018	Museum of Art
<b>§ 143-63</b> AO 99-010	Financial Interest of Officers in Sources of Supply; Acceptance of Bribes (State Departments, Institutions, Commissions)
<b>§ 143-135.28</b>	State Building Commission
<b>§ 143-318</b>	Open Meetings Law
<b>§ 143B-168.4</b> AO 98-017	Child Care Commission, Members, Selection
<b>§ 143B-282(a)</b> AO 00-008	Environmental Management Commission (Creation)
<b>§ 143B-283(a)(10)</b> AO 98-005	Environmental Management Commission (Appointment)
<b>§ 143B-289</b> AO 98-021 AO 99-008 AO 00-006	Marine Fisheries Act
<b>§ 143B-289.54(g)</b> AO 00-005	Marine Fisheries Commission
<b>§ 143B-313</b> AO 98-010 AO 01-004 (PARTF grants)	Parks & Recreational Council
<b>§ 143B-350</b> AO 00-003 AO 01-005	Board of Transportation, Organization, Powers & Duties
<b>§ 150B-21.2</b> AO 99-014	Administrative Procedure Act
<b>§ 160A-600</b> AO 00-003	Regional Public Transportation Authority Act
<b>§ 160A-630</b> AO 00-003	Regional Transportation Authority
<b>Gifts &amp; “Freebies”</b> AO 83-003 (expense-paid trip to France) AO 96-002 (from foreign countries/during overseas trips) AO 97-003 (donation of computer equipment to State) AO 98-011 (expense-paid business trip to visit prospective contractor)	-- see also General Statutes

AO 98-016 (solicitation of gift incentives from other State agencies/United Way)  
AO 98-019 (reception and dinner in honor of Public Officials)  
AO 99-002 (rental of ski condo to vendor)  
AO 99-010 (State agency's solicitation of gifts or donations)  
AO 99-013 (gift from prior/prospective grant recipient)  
AO 00-001 (open social events at national conferences)

**Global Transpark Authority**

AO 92-003

**Governor Morehead School**

AO 92-001

**Governor's Crime Commission**

AO 00-002

**Governor's Office**

AO 96-002

AO 97-001

**Grants**

-- see also "Sea Grants";  
Peer Review of Grant  
Applications

AO 98-010 (see also AO 01-004)

AO 99-013 (gift from prior/prospective grant recipient)

AO 99-014, footnote 6 (quasi-judicial decision)

AO 00-002 (Officials should not vote on grant requests from their own agencies)

AO 00-005 ("Sea Grant"; connection between grant applicant and grants review committee)

AO 01-004 (Parks & Recreation Trust Fund grants; members' connections to applicants)

**"Greater Extent Than"**

-- see Affecting a Private Interest to a  
"Greater Extent Than";  
-- see also Private Interests

**Health & Human Services, Dept. of**

AO 98-011

**Hearing Aid Dealers & Fitters Board**

AO 98-026

AO 05-001 (members' involvement with in-house education and licensing exam preparation)

AO 05-002 (employer and employee serving on same board was an actual conflict)

**High Potential for Conflict of Interest**

AO 90-003

AO 02-003 (soliciting donations from licensees on behalf of PAC)

**Hiring Board Member**

-- see also Employment, Conflict with

AO 98-015 (board member going to work for the board)

**"Hiring Yourself"**

-- see Hiring Board Member  
-- see also Employment, Conflict with

**Home Inspector Licensure Board**

AO 98-015 (board member going to work for the board)

**Honoraria**

AO 83-003

AO 89-002 (guidance to board members)

AO 96-001

AO 97-001

AO 98-020

-- [Note: as of January 12, 2001, EO One eliminated coverage of honoraria]

**Hospitality Rooms**

AO 00-001 (at national conferences)

-- see also Gifts & “Freebies”

**Housing Authority, Regional**

-- see Regional Housing Authority

**Housing Finance Agency**

AO 83-004

**Human Relations Commission**

AO 99-018

**Husbands and Wives, in General**

AO 05-002, footnote 3 (serving on same board)

-- see Spousal Interests

-- see also Familial Interests

**Husbands and Wives, Serving on Same Board**

AO 05-002, footnote 3 (cf. employer-employee)

-- see Spousal Interests

-- see also Familial Interests

**Improper use of official position**

AO 89-002

AO 92-002

AO 98-002

AO 98-015

AO 98-020

AO 02-003 (soliciting donations from licensees on behalf of PAC)

AO 05-001 (using position to promote private programs prohibited)

-- see also General Statutes

**Incentives**

-- see Gifts & “Freebies”

**Identification as Board Member in Advertisement**

-- see Advertisements/Advertising

**Independent Contractor**

AO 05-002 (employee & employer on same board)

**Independent Contractor vs. Employee**

AO 05-002 (employee & employer on same board)

-- see also Employee-Employer Relationship

**Indirect Action/Influence**

-- see “Lobbying”/Trying to Influence ...

**Individuals, Order covers**

AO 04-002 (Order/BOE covers individuals, not public bodies)

-- see also “Jurisdiction”

<b>Industrial Revenue Bonds</b>	-- see Bonds
<b>Industry as a Whole, decisions affecting</b> AO 88-005 AO 00-004	
<b>“Industry Representatives”/Appointees</b>	-- see Designated Seat/Position ...; -- see also Representation of Various Interests/Perspectives;
<b>“Inevitable” Conflicts/Appearance of Conflict</b> AO 00-016	-- see also Conflict of Interest, in General
<b>Influencing other Officials/Votes</b>	-- see “Lobbying”/Trying to influence a decision or vote
<b>In-House Continuing Education &amp; Licensing Examination Preparation Courses/Programs</b> AO 05-001 (Hearing Aid Dealers Board)	-- see Continuing Education, Teaching/Sponsoring
<b>“In Return for Being Influenced”</b> AO 98-019	
<b>Institute of Government</b> AO 00-001	
<b>Intended Acquisition of Interest</b> AO 01-001	
<b>Intentional Violation</b> AO 99-016	
<b>“Internal” Lobbying of Own Board</b>	-- see “Lobbying”/Trying to Influence ...
<b>Interpretative Memorandum Number One</b> AO 83-003 AO 92-002	
<b>“Invisible Consultant”</b> AO 04-001C (Public Official working for applicant to Official’s public body)	-- see also Consultants
<b>Involvement with those being Regulated</b>	-- see Other Organizations, Association/ Involvement with
<b>Judges</b> AO 89-006	
<b>Jurisdiction</b> AO 89-006 AO 93-003 AO 98-018 AO 98-021 (no jurisdiction over advisory boards)	-- see also Limitations on Board of Ethics’ Jurisdiction/Responses

AO 99-001  
 AO 99-004  
 AO 99-010  
 AO 99-012  
 AO 99-016  
 AO 00-002  
 AO 00-003 (limitations on Board of Ethics' jurisdiction; Department/Board of Transportation)  
 AO 01-001 (other conflict statutes apply; law controls)  
 AO 01-002 (Geologists Licensing Board; Open Meetings Law; law controls)  
 AO 04-001  
 AO 04-002 (limited; Board covers individuals, not public bodies)

**Knowing/Intentional Violation** -- see Intentional Violation

**Law Controls over Executive Order** -- see Conflict Between Executive Order & Other Laws/Policies;

**Laws/Statutes** -- see General Statutes (NC)

**Lawsuits/Litigation**  
 AO 04-002 (unrelated lawsuits with strictly legal/constitutional challenges do *not* create conflict)

**Lawyers/Law Firms** -- see also Public Interest Law Firms  
 AO 93-002  
 AO 98-001  
 AO 98-007 (members of firm doing work for DOT)  
 AO 98-022  
 AO 99-004 (law partner doing title examinations for DOT)  
 AO 99-014

**Leadership Position in Advocacy Group/  
 Outside Organization** -- see Advocacy Group, Board Member of

**Leaving State Employment** -- see Post-State Service/Employment  
 ("Revolving Door")

**Legal Action against Public Body** -- see "Lawsuits/Litigation"

**Legal Impartiality/Bias** -- see also Bias, in General  
 AO 99-014  
 AO 00-007  
 AO 00-008  
 AO 01-001, footnote 3, page 4  
 AO 02-002 (legal bias)  
 AO 03-001, footnote 1 (general statement)  
 AO 03-002 (in passing re Public Official's membership in related trade association)  
 AO 04-001

**Legal Advice, Board of Ethics role in providing**  
 AO 00-001  
 AO 00-006

AO 01-001

**Legal Issues/Questions**

AO 98-017 (statutory qualifications for appointment)  
AO 98-021 (compliance with statutory requirements)  
AO 99-001  
AO 99-004  
AO 99-014  
AO 99-016 (DOT)  
AO 00-001, footnote 2  
AO 01-001  
AO 01-005 (Board of Transportation)  
AO 04-002 (unrelated lawsuits with strictly legal/constitutional challenges do not create conflict)  
AO 05-001 (interpretation of Hearing Aid Dealers & Fitters Board statute)

**License Issuance/Review**

-- see also Licensing Boards

AO 88-005 (licensed by board/potential conflict)  
AO 93-002

**Licensing Boards**

-- see also General Statutes

AO 88-005 (licensed by board/potential conflict)  
AO 89-002 (speaking fee for addressing licensees)  
AO 90-003  
AO 91-001  
AO 93-002  
AO 98-020  
AO 98-026  
AO 99-005  
AO 99-017  
AO 01-002

**Licensing Examinations, Teaching**

-- see Teaching Review Classes for  
Licensing Examinations  
-- see also Continuing Education

**Licensing of Geologists, Board for**

AO 01-002

**Lieutenant Governor, Office of**

AO 97-003  
AO 05-003 (service on unrelated non-profit political research organization's committee)

**Limitations on Board of Ethics Jurisdiction/  
Responses**

-- see also Jurisdiction

AO 99-012 (DOT)  
AO 99-016 (DOT)  
AO 00-002  
AO 00-003  
AO 00-005  
AO 01-001  
AO 01-005 (Board of Transportation)

AO 04-002 (limited jurisdiction; Board covers individuals, not public bodies)

AO 05-001 (interpretation of Hearing Aid Dealers & Fitters Board statute)

**Litigation against Public Body**

– see Lawsuits/Litigation

**Lobbying the General Assembly/Legislature**

AO 99-017 (“political advocacy” on behalf of federal legislation was not a conflict of interest)

AO 00-007, question 8, page 6

**“Lobbying”/Trying to influence a decision or vote**

AO 90-003 (should not participate, vote, influence or attempt to influence)

AO 91-001 (should not influence or attempt to influence matters)

AO 93-002 (should not influence or attempt to influence matters)

AO 99-008

AO 00-002

AO 01-001

AO 01-004 (recusal from process includes discussion and “lobbying”)

AO 04-001

**Local Government Officials**

-- see also Elected Officials

AO 90-001 (County Commissioner on EMC)

AO 98-010

AO 98-014, Question 5

AO 99-013

AO 99-014

AO 01-004 (spouse is mayor of grant applicant)

**Long Distance Telephone Calls**

-- see Telephone, Use of State

**Low-Level Radioactive Waste Management Authority**

AO 90-004

AO 99-007

**Lunches/Free Lunches**

-- see Gifts & “Freebies”

**Marine Fisheries Act**

AO 00-005

-- see also “Sea Grants”

Marine Fisheries Commission  
General Statutes

**Marine Fisheries Commission**

-- see also “Sea Grants”

Marine Fisheries Act  
General Statutes

AO 98-002

AO 98-004

AO 98-021

AO 99-008

AO 00-005

AO 00-006

**Massage & Bodywork Therapy, Board of**

AO 99-001

AO 00-004

AO 02-002 (board member/school owner’s participation in former student’s disciplinary action)



<b>Matching Grants</b>	-- see Grants
<b>Mayor of a Municipality</b>	-- see Former Mayor of a municipality
<b>Meals, Free</b> AO 98-019 AO 00-001	-- see also Gifts & “Freebies”
<b>Medical Board</b> AO 02-003 (soliciting donations from licensees on behalf of PAC)	
<b>Meetings, Social Events/Meals at</b> AO 00-001	-- see also Gifts & “Freebies”
<b>Members/Membership Organization</b> AO 99-014 AO 00-007 AO 03-001 (contract employment with environmental advocacy organization) AO 03-002 (Public Official’s membership in related trade association)	
<b>Membership in Other <i>Public</i> Organizations/Boards</b>	-- see Other <i>Public</i> Organizations or Boards
<b>Monitoring, Private Affairs for Conflict of Interest</b> AO 98-007 AO 99-016	
<b>“Moonlighting”</b>	-- see Secondary Employment
<b>Morehead School</b>	-- see Governor Morehead School
<b>Mortuary Science, Board of</b> AO 01-003	
<b>Motor Vehicles, State-Owned</b>	
<b>Multiple <i>Public</i> Boards/Commissions</b>	-- see Membership in Other <i>Public</i> Organizations or Boards
<b>Museum of Art</b> AO 98-018	
<b>Mutual Funds</b> AO 89-003	-- see also Stocks/Stock Funds
<b>NCFREE</b> AO 05-003 (Lt Governor’s service on organization’s promotional/fundraising committee)	

<b>NC State University/NCSU</b> AO 99-015	-- see also Wolfpack Club
<b>Nominal Value, Gifts of</b>	-- see Gifts & “Freebies”
<b>Non-Profit Organizations/Entities</b> AO 97-001 AO 97-002 (National Association of Americans with Disabilities) AO 98-005 (Research Triangle Institute) AO 98-021 AO 99-014 AO 99-015 AO 99-018 AO 00-007 AO 02-003 (political action committee) AO 03-001 (contract employment with environmental advocacy organization) AO 03-002 (Public Official’s membership in related trade association) AO 05-003 (service on non-profit political research organization’s fundraising committee)	-- see also Other Organizations, Association/Involvement with     -- see also Professional Organizations/Trade Associations -- see also Advocacy Groups
<b>Non-Voting Members</b> AO 00-003	-- see also <i>Ex Officio</i> Members
<b>North Carolina General Statutes</b>	-- see General Statutes (NC)
<b>Occupational Licensing Boards</b>	-- see Licensing Boards
<b>Office of the Governor</b>	-- see Governor’s Office
<b>Office of the Lieutenant Governor</b>	-- see Lieutenant Governor
<b>“Open Meetings Law”</b> AO 01-002	
<b>Other Laws</b> AO 00-003 AO 01-003	-- see also Executive Order & Other Laws, Policies, Conflict Between
<b>Other Organizations, Association/Involvement with</b> AO 89-005 (director of bank) AO 90-004 AO 97-001 AO 97-002 AO 98-005 AO 98-010 (local government’s advisory board) AO 98-021 AO 98-026 AO 99-007 AO 99-014 (multiple associations/connections with outside organizations; major decision) AO 99-015 AO 99-018 AO 00-003	-- see also Other <i>Public</i> Organizations ...       -- see also Professional Organizations/Trade Associations

AO 00-004	
AO 00-006	
AO 00-007 (employee of private, tax-exempt, non-profit corporation)	
AO 01-001	
AO 01-003 (trade associations)	
AO 01-005 (Board of Transportation member's company doing business with)	
AO 02-003 (director of political action committee; soliciting donations for PAC)	
AO 03-001 (contract employment with environmental advocacy organization)	
AO 03-002 (Public Official's membership in related trade association)	
AO 05-003 (service on non-profit political research organization's fundraising committee)	
<b>Other <i>Public</i> Organizations or Boards, Membership in/Involvement with</b>	-- see also Other Organizations ... -- see also Former/Past Association with an Organization or Group
AO 98-010 (local government's advisory board)	
AO 00-003	
AO 01-001 (University representative on State Building Commission)	
AO 03-002 (Public Official's membership in related trade association)	
<b>Outside Employment</b>	-- see Secondary Employment
<b>Outside Professional Activities</b>	-- see Other Organizations, Association/ Involvement with
<b>Overseas Trips, Gifts during</b>	-- see Gifts & "Freebies" -- see also Expense-Paid Trips
<b>Ownership Interest in Regulated Business</b>	-- see also Conflict of Interest
AO 83-004 (Housing Authority member/owner)	
AO 88-005	
<b>Parks and Recreation Authority</b>	-- see also Parks & Recreation Trust Fund General Statutes Grants
AO 98-010	
AO 99-013	
AO 01-004 (members' connections to PARTF applicants)	
<b>Parks and Recreation Trust Fund</b>	-- see also Parks & Recreation Authority Grants General Statutes
AO 98-010	
AO 01-004 (members' connections to applicants)	
<b>Parks and Recreation Trust Fund Matching Grants</b>	-- see also Grants
AO 99-013 (gift from prior/prospective recipient)	

**“Participant” in a proceeding**

AO 99-014

AO 00-006

AO 01-005 (Board member’s company not a participant)

AO 03-002 (Public Official’s membership in related trade association)

**Past Association/Involvement with a Group**

-- see Former/Past association with an organization or group

**Per Diem, Statutory**

AO 05-001, footnote 2 (receipt of per diem or travel reimbursement not a “financial benefit”)

**Peer Review of Grant Applications**

AO 00-005

-- see also Grants;  
Anonymous Peer Review of  
Grant Applications

**Pending Lawsuits/Litigation**

-- see “Lawsuits/Litigation

**Perfection Not Required**

AO 99-016

-- see also Inevitable Conflicts

**“Personal Interest”**

AO 93-002 (employees or former employees)

AO 98-007

AO 98-010

AO 98-014

AO 99-014

AO 99-015

AO 00-003

AO 00-008

AO 01-003 (broader than strictly financial or familial interests)

AO 02-002 (broader; can include a former association with a participant in a proceeding)

AO 03-002 (Public Official’s “honorary” membership in a related trade association)

**Personal Relationships with Regulated Persons/Entities**

AO 93-002

AO 99-014

AO 00-003

AO 00-006

AO 03-002 (Public Official’s membership in related trade association)

**Personnel Act, State**

-- see State Personnel Act, Board of Ethics involvement with

**Personnel, State Law and Policy**

-- see State Personnel Law & Policy

**Petition/Petitioner for Rulemaking**

AO 99-014

AO 00-006  
AO 00-007  
AO 03-001 (contract employment with environmental advocacy organization)  
AO 03-002 (Public Official's membership in related trade association)  
AO 04-001 (Official's employer was petitioner)

**Pharmacy Board**

AO 04-002 (lawsuit vs RRC over rejected rules; not conflict for resolution of unrelated rules)

**Policy-Making Position in an Organization/Group**

-- see also "Personal Relationships"

AO 99-014  
AO 03-002 (general discussion re Public Official's membership in related trade association)

**Political Action Committees**

AO 02-002 (soliciting donations from licensees on behalf of PAC)

**Political Activities**

-- see also Lobbying the General Assembly

AO 99-017  
AO 00-007  
AO 02-003 (soliciting donations from licensees on behalf of PAC)

**Political Advocacy, Federal Legislation**

AO 99-017

**Post-State Service/Employment ("Revolving Door")**

AO 81-002

**Potential Conflict of Interest**

-- see Conflict of Interest, in General

**"Practical Banker"**

-- see Banking Commission

**Previous Employment/Service**

AO 93-002  
AO 98-010  
AO 98-014  
AO 03-001 (contract employment with environmental advocacy organization)

**Primary Benefit to Public Official**

-- see also Promoting Business through  
Public Position;  
AO 90-003

**Prior Association with an Organization or Group**

-- see Former/Past association with an  
organization or group  
-- see also Time removed from potential  
conflict situation

**Prior Grant Recipient, Gift from**

-- see Grants  
-- see also Gifts & "Freebies"

**Private Benefit from Public Position**

-- see Promoting Business through  
Public Position

<b>Private Consultant/Consulting Work</b>	-- see Consultants, Professional
<b>Private Employment after Public Service</b>	-- see Post-State Service/Employment ("Revolving Door")
<b>Private Employment Negotiations</b>	-- see Post-State Service/Employment ("Revolving Door")
<b>Private Interests</b>	-- see Affecting a Private Interest to a "Greater Extent Than"; "Greater Extent Than"
<b>Private, Non-Profit Organizations</b>	-- see Non-Profit Organizations
<b>Private Protective Services Board</b> AO 03-002 (Public Official's membership in related trade association)	
<b>Prizes</b>	-- see Gifts & "Freebies"
<b>Product Promotion/Endorsement</b>	-- see Promoting Products -- see also Advertisements; Continuing Education, Teaching/Sponsoring;
<b>Professional Consultants</b>	-- see Consultants, Professional
<b>Professional Organizations/Trade Associations</b>  AO 98-019 AO 98-026 AO 00-001 AO 00-004 AO 01-003 (general principles; potential conflict; co-sponsoring continuing ed. courses) AO 02-002 (general discussion in context of political action committee) AO 03-002 (major opinion & analysis)	-- see also Other Organizations, Association/Involvement with -- see also Advocacy Groups
<b>Professional Organizations/Trade Associations, Accepting Fees to Speak to</b>	-- see Speaking Fees
<b>Professional Schools</b> AO 99-001	
<b>Promoting Business through Public Position</b> AO 98-020 (discussed in 05-001) AO 05-001	
<b>Promoting Products</b> AO 88-005 AO 89-002	-- see also Continuing Education, Teaching/Sponsoring; Advertisements
<b>Property, Rental</b>	-- see also Gifts & "Freebies"

<b>Property, State</b>	-- see State Property
<b>Prospective Grant Recipient, Gift from</b>	-- see Grants -- see also Gifts & “Freebies”
<b>Protecting the Public Interest</b>	-- see Public Interest, Protecting the
<b><i>Public</i> Boards/Organizations, Membership in</b>	-- see Other <i>Public</i> Organizations/Boards, Membership in
<b>Public Bidding</b> AO 90-002 AO 92-001 AO 99-011	
<b>Public Employee Deferred Compensation Plan</b>	-- see Deferred Compensation Plan
<b>Public Interest Corporation</b>	-- see Non-Profit Organizations
<b>Public Interest Law Firms</b> AO 99-014, Question 2	-- see also Lawyers/Law Firms
<b>Public Meetings in Private Offices</b>	-- see Open Meetings Law
<b>Public Members of Boards</b> AO 88-003 AO 98-001	
<b>Public Office, Running for</b>	-- see Running for Public Office
<b><i>Public</i> Organizations/Boards, Membership in</b>	-- see Other <i>Public</i> Organizations/Boards, Membership in
<b>Public Perception</b>	-- see Appearance of Conflict of Interest
<b>Public-Private “Partnership”</b> AO 01-003 (co-sponsoring continuing ed. program)	
<b>Public Transportation</b> AO 00-003	-- see also Transportation, Board of Transportation, Department of General Statutes
<b>Quasi-Judicial Proceedings</b> AO 99-014 (extensive discussion; seminal decision) AO 00-004 AO 00-006 AO 00-008 AO 01-001, footnote 3, page 4 (higher degree of impartiality required) AO 01-004 (grant award is a quasi-judicial-type decision) AO 02-002 (disciplinary action against a license-holder; former student)	-- see also Quasi-Legislative Proceedings

AO 03-002 (general discussion re Public Official's membership in related trade association)  
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**Updated through Advisory Opinion:** AO-05-003 (June 23, 2005) (Lt Gov – NCFREE)

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Draft through *Preliminary* Advisory Opinions (*not* approved by Board yet – do **not** put on web until approved):

-- **AO-05-003 (June 23, 2005) (Lt Gov – NCFREE)**